



**Government
of South Australia**

**OFFICE FOR RECREATION, SPORT AND
RACING**

2024–25 Annual Report

Office for Recreation, Sport and Racing

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Acknowledgement of Country

The Office for Recreation, Sport and Racing acknowledges the traditional custodians of the lands of South Australia.

We pay our respects to ancestors and Elders: past, present and emerging. We are committed to honouring First Nations peoples' unique cultural and spiritual relationships to the land, water and seas and recognise the outstanding contribution they make to South Australia.

We celebrate the power of sport and active recreation to facilitate connections and promote equality and reconciliation.

To:

Hon Rhiannon Pearce MP

Minister for Emergency Services and Correctional Services

Minister for Recreation, Sport and Racing

This annual report will be presented to Parliament to meet the statutory reporting requirements of the *Public Sector Act 2009*, the *Public Finance and Audit Act 1987*, other relevant Acts and the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

Incorporated in this document is annual reporting under the provisions of the *Boxing and Martial Arts Act 2000* and by the Greyhound Industry Reform Inspector.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the Office for Recreation, Sport and Racing by:

Ms Kylie Taylor

CHIEF EXECUTIVE

Date 29 September 2025

Signature

A handwritten signature in black ink, appearing to read 'Kylie Taylor', written over a horizontal line.

From the Chief Executive

The year kicked off with the Olympic and Paralympic Games in Paris, captivating audiences across the world – more than tripling the social media growth, and more than doubling the social media engagements of Tokyo 2020. The ability of athletes to unite and inspire the world in peaceful sporting competition remains strong.

Watching our SASI athletes delivering outstanding performances was a privilege. Our South Australian and SA-based athletes formed 10% of the Australian Teams for the Paralympics and Olympics and returned home with 11% and 23% of the Australian Team medal tallies respectively. Sixty-one athletes were selected for sixty-four events representing the Australian Teams; they returned home with 19 medals (4 Gold, 8 Silver and 7 Bronze).

This achievement is built upon the foundation laid by the long-term funding commitments from successive governments that have allowed construction of world-class high-performance facilities, the identification and nurturing of top talent, the development of world-class coaches and the cultivation of an athlete-centred culture that scaffolds our continued success. This is exemplified by the opening of the *Australian Centre for Sports Aerodynamics*, the only sport-specific wind tunnel in the southern hemisphere, where staff analyse wind resistance force changes that lead to critical performance gains – from changes in athlete position, clothing, equipment and event strategies.

As I reflect upon these unforgettable Games, I can't help but feel immense pride in not only the athletes but also the entire support network that surrounds them. Everyone involved played a pivotal role in our great success and the extraordinary moments that we saw. It is inspiring to see so many athletes make a positive impact in their communities. The Agency continues to focus on the critical investments that will be required to underpin our athletes' success as we prepare for the domestic Games in Brisbane 2032.

Whilst Australia continues to be a powerhouse in Olympic competition, our nation remains outside the 'top 5' results for the Paralympic Games – finishing eighth overall in the medal tally at Paris. This year, the Agency has partnered with Paralympics Australia and the Australian Institute of Sport to establish a SASI Para Unit to create a more inclusive and equitable high-performance environment. The Unit will provide additional opportunities for people with a disability to be 'discovered' and provide world-class coaching and services to support para-athletes on their pathway from identification through to the Paralympics. In addition, in collaboration with our partners, the Para Unit will take actions to remove the barriers para-athletes face when entering and progressing through the high-performance pathway. We want to see more para-athletes thrive in the South Australian high-performance pathway, leading to greater representation, success and visibility.

Between the Games, the Agency undertook the monumental task of moving our operations to our newly completed headquarters in the Mile End Sports Precinct. In the ensuing months, we also welcomed the transfer of the Human Movement department of the newly amalgamated Adelaide University and its High Performance Sport Centre to the building, adding to the vibrancy of the Precinct. I anticipate that the connection to on-site research and development will further amplify the dynamism and creativity of this new setting, fuelling future innovations and performance advantages for our athletes.

Women’s sport remained a hot topic throughout the year and continued to be a key focus area of work for the Agency. We worked in partnership with our colleagues across the nation to influence change and improve gender equity in sports’ governance and leadership through the adoption of a national policy and localised gender equity targets, including 40% of the State Sporting Organisations’ board members being women, which will extend to specified sub-committees and Chairs by 1 July 2027.

Significant cost-of-living pressures have continued to affect South Australian communities since early 2022 and have been intensified during the year due to drought affecting our regional areas. The Agency’s Sports Voucher Plus Program was extended by \$54.6 million over four years to double the number of \$100 vouchers available to each eligible child (from one to two \$100 vouchers) and extended to include participation in music lessons.

More than 600 sport and active recreation clubs shared in an additional ‘Drought Relief Round’ of the Active Club Grant Program, which could be used to implement water-saving and drought-resilient measures, support energy-efficient initiatives and deliver utility bill relief, reducing operating costs for local organisations. Moonta Football Club used their grant to help upgrade and replace an old sprinkler system, cover water costs, and transform the town’s oval from brown dirt with little grass cover to a healthy, competition-standard green surface that invites participants to get moving.

In line with our State Sport and Recreation Infrastructure Plan, the Agency continues to plan for, project manage the construction of and, increasingly, operate state level facilities to support South Australians’ ability to participate in sport and active recreation and attract major events to South Australia. Examples across this reporting period include:

- \$90 million SASI build at Mile End, including a strength and conditioning gym with a five-lane synthetic turf testing space and anti-gravity treadmill, environmental chamber, full-sized indoor sprung timber court and half-court movement studio, ergometer training space, physiology laboratory and athlete health rooms, athlete recovery centre, athlete nutrition zone and the UniSA Sports Science Hub, adding 1,500 jobs to the State’s economy.
- Continuation of the construction of the new \$135 million Adelaide Aquatic Centre in the northern parklands at Denise Norton Park.

The Centre will include 25-metre and 50-metre pools, an indoor learn-to-swim pool, a warm water rehabilitation pool, entry-level diving amenities, leisure water with splash zones and waterslides, a lagoon pool, a splash pad with waterplay, a café, gym and fitness facilities, BBQs and lawned areas, adding 1,000 jobs to the State's economy.

- \$53.5 million upgrade of Cooper's Stadium, including a (drought-tolerant) pitch redevelopment and the addition of 15 new screens to further build vibrancy and fan engagement, adding 595 jobs to the State's economy.
- Commencement of planning for the \$95.2 million construction and operation of the new multi-sport facility in the Mile End Sports Precinct to replace the ageing netball stadium, which will contain several indoor courts (including a 3,000-seat show court), 26 outdoor courts with new playing surfaces and improved shelter, lighting, new changerooms, more water stations and better and beverage facilities,

adding 1,075 jobs to the State's economy.

Once again, as I reflect on the year that has been, I am proud of what we have achieved and excited about what is still yet to come. I commend the passion, creativity and expertise of all those who work as part of my team. We have strengthened our partnerships, created inclusive opportunities and enabled better physical and mental well-being of our communities. We will look forward to building on this momentum and shaping a brighter future for all through the power of sport and active recreation.

I encourage readers to explore the details of this Annual Report and discover the significant outcomes achieved by the Agency and our partners over the past 12 months.



Kylie Taylor

Chief Executive

Office for Recreation, Sport and
Racing

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Overview: About the Agency

Our Strategic Focus

The Office for Recreation, Sport and Racing is South Australia’s lead government agency for sport, recreation and racing.

Getting South Australians moving and enjoying the benefits of physical activity is a key focus of the Agency. Adapting to and embracing an ever-changing social landscape has become an increasingly important part of finding ways to incorporate movement, play or performance in the everyday lives of children, youth and adults. This objective is supported by the development of policy, programs and resources; the provision of funding, recreation and sport planning; infrastructure development; elite sport pathways and programs; and the promotion of physical activity.

Our Vision



Active State
Ensure lifelong movement, play and performance is part of our daily routine.

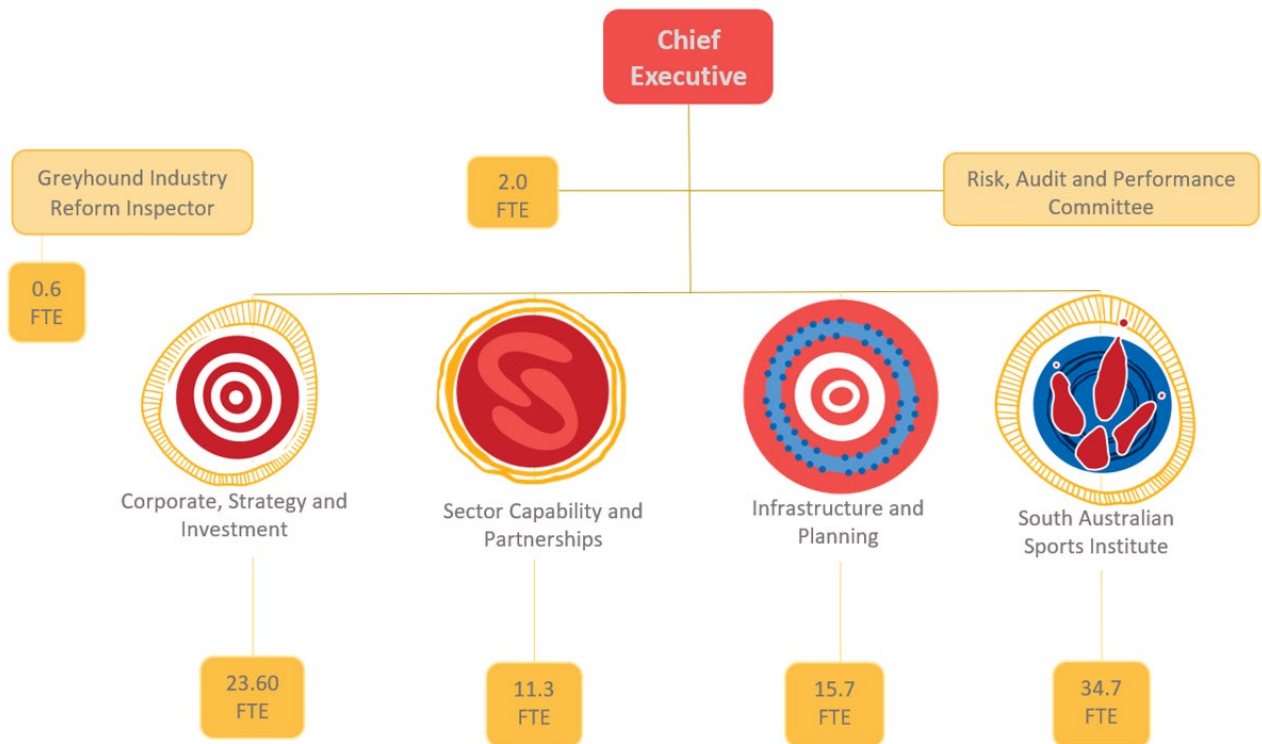
Connected Communities
Bring people together to build strong, healthy, safe and more resilient communities.

Inspire Performance
Empower people to achieve their sporting dreams.

Our Functions, Objectives and Deliverables

Active Lives	Places and Spaces	Sporting Excellence	Strategic Partnerships	Business Performance
<p>Strategic Goal Movement, play and performance is embedded into the daily lives of South Australians.</p>	<p>Strategic Goal Places and spaces that encourage and support movement, play and performance are accessible to all.</p>	<p>Strategic Goal People are empowered to achieve their sporting dreams.</p>	<p>Strategic Goal Community outcomes are delivered through strategic partnerships.</p>	<p>Strategic Goal Recognised as a respected organisation, delivering high quality services to support the achievement of our strategic goals.</p>
<p>Key Strategies</p> <ul style="list-style-type: none"> Support children and youth to move and play more. Devise 'Club of the Future' to improve community experiences. Activate movement and play in our regions. Increase opportunities for movement and play for all South Australians. Enable recreation, sport and racing organisations to thrive. 	<p>Key Strategies</p> <ul style="list-style-type: none"> Lead planning for the provision of active places and spaces. Support the delivery of the state's significant active places and spaces. Optimise utilisation of places and spaces for active living. 	<p>Key Strategies</p> <ul style="list-style-type: none"> Provide a world class high performance daily training hub including leading-edge technologies. Optimise national representation and medal success on the world stage for South Australian-based athletes and teams. Pursue excellence in practice, services and culture. Develop sustainable talent pathways for athletes and coaches. Enhance community engagement with SASI. 	<p>Key Strategies</p> <ul style="list-style-type: none"> Ensure delivery of the 'Game On' actions to get South Australians moving. Improve the ability of South Australians to adopt more active means of transport. Actively seek partnerships to achieve outcomes and leverage investment in movement, play and performance. 	<p>Key Strategies</p> <ul style="list-style-type: none"> Inspire South Australians to adopt active lives through engaging communications. Identify and explore emerging sector issues and trends through research, analysis and innovation. Provide integrated and responsive corporate support systems, processes, programs and services. Deliver grants programs that drive the achievement of our strategic goals. Empower and invest in our people.

Our Organisational Structure



The total number of full-time equivalents (FTE) employed in the Agency on 30 June 2025 was 87.9 FTE.

Changes to the Agency

- During 2024–25, the following were the changes to the **Agency’s structure and objectives**:
 - The Premier reshuffled the ministries on 29 January 2025, following the resignation of the Hon. Dan Cregan MP. A change in the Minister for Recreation, Sport and Racing portfolio from Minister Katrine Hildyard MP to Minister Emily Bourke MLC was implemented.
 - Mr Sal Perna AM, the independent Greyhound Industry Reform Inspector, commenced in the role on 8 July 2024.
 - One (1) member of the Executive Team, Ms Megan Wooldridge (Senior Manager, Sector Capability and Partnerships) resigned, effective 29 January 2025. The role was filled to the end of the financial year in an acting capacity only.
 - A restructure and expansion of the Infrastructure and Planning Division on 21 February 2025 to support the delivery of planned major projects and support the operations of a broader portfolio of venues.

- The Agency’s statewide **sport and recreation venues’ objectives** have been augmented through the following:
 - The Agency’s new \$88M world-class facility in the Mile End Sports Precinct was officially opened on 30 March 2025. It is co-located with the Australian Centre for Sports Aerodynamics, Beach Volleyball National Training Centre, SA Athletics Stadium and SA Netball Centre. The Agency’s operations were transferred to the site on 1 October 2024.
 - The announcement of further funding of:
 - \$6 million for the Adelaide Super Drome track replacement; and
 - \$1.5 million for The Parks Recreation Centre upgrades.
 - The announcement of YMCA Aquatic as the operator of the new Adelaide Aquatic Centre when it opens to visitors in the summer of 2025. Whilst the construction of the Centre has supported more than 1,500 jobs, it is expected that the operator will create 300 further jobs to operate the Centre, with a requirement for staff who worked at the former Aquatic Centre to be given the first opportunity to express interest in filling those roles.
- The Agency’s **high-performance sport objectives** have been augmented through the following:
 - The establishment of a Para-Sport Unit to provide world-class services that support athletes with a disability on their pathway from identification through to the Paralympics. SASI is working in partnership with Paralympics Australia and the AIS *‘Future Green and Gold’* campaign to discover athletes who have the potential to compete at the LA 2028 and Brisbane 2032 Paralympic Games. The Unit has gathered a new para-athlete support team, including a Wheelchair Skills Coach, Physiotherapist and Classification Lead, Engineering and Equipment Specialist, Athletics Coach and Learning Design Specialist.
 - Following the end of the Paris-cycle review, new partnerships have been established to deliver National Centres of Excellence for race walk and lacrosse. In addition, new SASI Sports Programs will deliver services for basketball (wheelchair and able-bodied) and lacrosse.
- The Agency’s **grant-funding objectives** have been augmented through the following:
 - The Sports Vouchers Program, which seeks to increase the number of children participating in physical activity by helping to reduce cost as a barrier, has:
 - Expanded the activities for which children can claim a Voucher to include music lessons and active recreation (from 1 January 2025); and
 - Doubled the Voucher value to 2 × \$100 per eligible child (from 1 January 2025).

- As part of the Government’s support package to assist communities impacted by drought across the State, a \$2 million ‘Regional Drought Relief’ additional round of the Active Club Program was made available to sport and active recreation clubs to fund eligible projects. The Active Club Program eligible projects were expanded to include water-saving and drought-resilient measures like rainwater tanks, smart irrigation controllers and new or upgraded irrigation infrastructure, along with utility bill relief and energy efficiency initiatives.

Legislation Administered by the Agency

Boxing and Martial Arts Act 2000

Greyhound Industry Reform Inspector Act 2024

Port Pirie Racecourse Site Act 1946

Recreation Grounds (Joint Schemes) Act 1947

Recreation Grounds Rates and Taxes Exemption Act 1981

Sports Drug Testing Act 2000

Our Ministers



The Hon Katrine Hildyard MP was the Minister responsible for the period 1 July 2024 to 28 January 2025 for:

- Child Protection
- Women and the Prevention of Domestic, Family and Sexual Violence
- Recreation, Sport and Racing.



The Hon Emily Bourke MLC was the Minister responsible for the period 29 January 2025 to 30 June 2025 for:

- Emergency Services and Correctional Services
- Autism
- Recreation, Sport and Racing.

Our Assistant Minister



The Hon Rhiannon Pearce MP was the Assistant Minister, from 1 July 2024 responsible for:

- Junior Sport Participation.

Our Executive Team

Ms Kylie Taylor – Chief Executive



Ms Taylor was the Chief Executive of the Office for Recreation, Sport and Racing.

Mr Tim Nicholas – Director, Corporate, Strategy and Investment Division



Mr Nicholas was the Director responsible for leading:

- Financial Management
- Human Resources
- Customer Service
- Communications
- Governance
- Strategic and Corporate Planning
- Enterprise Information Management
- Industry Insights – Research and Analytics
- Funding Services

Ms Keren Faulkner – Director, South Australian Sports Institute (SASI) Division



Ms Faulkner was the Director was responsible for leading:

- High-Performance Coaching
- Performance Services
- Physical Preparation
- High-Performance Sports Partnerships
- Australian Centre for Sports Aerodynamics
- Para-Athlete Hub

Mr Adam Trottman – Director, Infrastructure and Planning Division



Mr Trottman was the Director responsible for leading:

- Venues Management
- Recreation and Sport Planning
- Asset Management
- Infrastructure Delivery

Ms Megan Wooldridge – Senior Manager, Sector Capability & Partnerships Division



To 29 January 2025, Ms Wooldridge was the Senior Manager responsible for leading:

- Regulator of Boxing and Martial Arts
- Community Participation, Diversity and Inclusion
- Industry Integrity, Culture and Ethics
- Industry Advice and Support

This role was filled, in an acting capacity only, to the end of the financial year.

Mr Sal Perna – Greyhound Industry Reform Inspector (GIRI)



From 8 July 2024, Mr Perna was the Inspector responsible for the following functions under the *Greyhound Industry Reform Inspector Act 2024*:

- Assessment of the industry's reform progress in relation to the recommendations of the Government's *Independent Inquiry into the Governance of the Greyhound Racing Industry* by Greyhound Racing SA (GRSA)

Our Boards and Committees

Women in Sport Taskforce

A Taskforce established to advise the Government (through the Minister for Recreation, Sport and Racing) on methods to promote women’s participation and leadership in sport and address the issues preventing women and girls from participating fully in their sporting passions.

No changes in membership occurred during the reporting period.

The Taskforce established two (2) sub-committees:

- *The State Sporting Organisation Panel* was established for the purpose of providing advice to the Taskforce to assist in promoting women and girls’ participation and leadership in sport and address issues inhibiting women and girls participating fully in their sporting passions.
- *The Youth Leaders Panel* was formed to provide advice to the Taskforce on the workplan actions, as requested, to assist in promoting women and girls’ participation and leadership in sport and propose solutions and address issues inhibiting women and girls participating fully in their sporting passions. The Panel members are all under 23 years of age.



Hon. Katrine Hildeyard MP
(Chair) 1/7/24 to 28/1/25



Ms Bronwyn Brooks



Mr Murray Drummond



Mr Tony Elletson



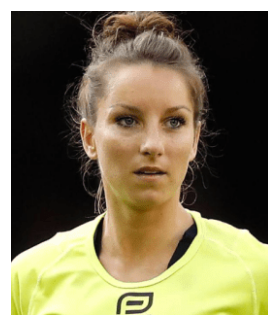
Hon. Emily Bourke MLC
(Chair) 29/1/25 to 30/6/25



Dr Amber Halliday OLY



Mr Craig Scott



Ms Eleni Tee OAM



Hon. Catherine Hutchesson MP
(Vice Chair)



Ms Jenny Williams OAM



Ms Jade Wilson

Risk, Audit and Performance Committee

A Committee established to provide independent assurance and assistance to the Chief Executive on the operation and effectiveness of risk management, internal controls, legislative compliance and internal and external accountability responsibilities of the Agency.

During the reporting period, the Committee saw the resignation of Mr Steve Olech from 14 May 2025, with the position remaining vacant until the conclusion of the financial year.



Ms Nicolle Rantanen-Reynolds



Mr Russell D'Costa



Mr Steve Olech

SASI Athlete Advisory Group

An Advisory Group was established on 6 June 2024 to:

- Increase the athlete voice in decisions affecting athletes;
- Provide a forum for athlete feedback on SASI programs, services and culture;
- Promote connection to other athletes and belonging within SASI; and
- Explore other matters that affect SASI athletes' experiences in high-performance sport.

Advisory Group members represent the views and interests of their peers and share their insights and advice.

In the reporting period, the Group met quarterly. No changes to the Group's membership occurred. No Chair position has been appointed.



Jed Altschwager (PLY)



Nikki Ayres (PLY)



Lachie Davis



Kiana Elliot (OLY)



Abbie Gaudry (OLY)



Chris McHugh (OLY)



Tayte Ryan



Kaitlyn Schurmann

The Agency's Performance

Performance at a Glance

Board or Committee Performance

Women in Sport Taskforce	12/8/2024	18/11/2024	27/5/2025		
The Hon. Katrine Hildyard MP (Chair)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	N/A		
The Hon. Emily Bourke MLC (Chair)	N/A	N/A	<input checked="" type="checkbox"/>		
The Hon. Catherine Hutchesson MP (Vice Chair)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>		
Brooks, Bronwyn Ms	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
Drummond, Murray Professor	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
Elletson, Tony Mr	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
Halliday, Amber Dr (OLY)	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
Scott, Craig Mr (OAM)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>		
Tee, Eleni Ms (OAM)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		
Williams, Jenny Ms (OAM)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>		
Wilson, Jade Ms	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>		
Risk, Audit and Performance Committee	15/8/2024	25/9/2024 (Special)	4/12/2024	5/3/2025	10/6/2025
Ms Nicolle Rantanen-Reynolds (Chair)	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Mr Russell D'Costa	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Mr Steve Olech	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	N/A
Athlete Advisory Group	18/7/2024	1/10/2024	7/1/2025	1/4/2025	
Jed Altschwager (PLY) [Rowing]	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
Nikki Ayres (PLY) [Rowing]	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Lachie Davis [Gymnastics – Artistic]	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Kiana Elliot (Deputy Chair) (OLY) [Weightlifting]	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
Abbie Gaudry (nee Watts) (OLY) [Gymnastics – Trampoline]	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Chris McHugh (OLY) [Beach Volleyball]	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Tayte Ryan [Cycling]	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Kaitlyn Schurmann [Cycling]	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

indicates attendance at the listed meeting


Benchmark Events Performance – Paris 2024 Olympic and Paralympic Games

The Agency understands and appreciates the complex journey that athletes often undertake in their quest to pursue their sporting dreams. They progress through the pathway, change coaches, change clubs, move interstate, represent their birth State and sometimes another State. They are helped along the way by so many club supporters and supported by the nation's Sports Institutes and Academies, the AIS and their National Sporting Organisations. Most of all, these athletes benefit from the unconditional support of their families and friends. The joy for us all is when they represent the green and gold. Everyone has a part to play.

This 'SA Team' recognises the role that the whole of the high-performance and broader communities have played in some way helping these athletes on their way. They may have been born here and moved away, developed through sporting pathways in this State and by SASI or relocated to SA to be part of a national or SASI-supported program. Whatever the case, we share their journey and recognise their achievements with local pride and a connection with them.

Surname	Forename	Sport	Category	Games	Medals	National Team Selection – Events
Aldersey	Olympia	Rowing	SASI Graduate	Olympic		Women's Four
Altschwager	Jed	Rowing	SASI Scholar	Paralympic		Para Rowing PR3 Mixed Double Sculls
Ayers	Nikki	Rowing	SASI Scholar	Paralympic		Para Rowing PR3 Mixed Double Sculls
Baker	Georgia	Cycling (Track)	NCE based in SA	Olympic		Women's Team Pursuit Women's Madison Women's Omnium
Batt-Doyle	Izzi	Athletics	SASI Scholar	Olympic		Women's 5000m
Bleddyn	Oliver	Cycling (Track)	SASI Graduate	Olympic		Men's Team Pursuit
Borlase	Isobel	Basketball	SASI Scholar	Olympic		Women's Basketball
Bowshire	Jaxon	Diving	SASI Scholar	Olympic		Men's 10m Platform
Carracher	Izac	Volleyball	NCE based in SA	Olympic		Men's Beach Volleyball
Chalmers	Kyle	Swimming	SASI Scholar	Olympic		Men's 100m Freestyle
						Men's 4x100m Freestyle Relay
						Mixed 4x100m Medley Relay
Clarke	Matthew	Athletics	SASI Scholar	Olympic		Men's Steeplechase
Clarke	Matthew	Athletics	SASI Scholar	Paralympic		Para – Men's 5000m – T13 (Guide for Jaryd Clifford)
Claxton	Jane	Hockey	SASI Graduate	Olympic		Women's Hockey
Clonan	Kristina	Cycling (Track)	NCE based in SA	Olympic		Women's Keirin Women's Sprint
Dawson	Angus	Rowing	SASI Graduate	Olympic		Men's Eight
Edwards	Sophie	Cycling (Track)	SASI Graduate	Olympic		Women's Team Pursuit
Francis	Anu	Athletics	SASI Scholar	Paralympic		Para Triathlon Women's PTS2

Surname	Forename	Sport	Category	Games	Medals	National Team Selection – Events
George	Cayla	Basketball	SASI Graduate	Olympic		Women's Basketball
Glaetzer	Matthew	Cycling (Track)	SASI Graduate	Olympic		Men's Team Sprint
						Men's Keirin
Goodman	Molly	Rowing	SASI Graduate	Olympic		Women's Four
Goodman	Thomas	Athletics	SASI Scholar	Paralympic		Para Triathlon Men's PTS2
Harris	Meg	Swimming	SASI Graduate	Olympic		Women's 4x100m Freestyle Relay
						Women's 50m Freestyle
Hicks	Darren	Cycling (Road)	SASI Scholar	Paralympic		Para – Men's C2 Individual Time Trial
						Para – Men's C2 3000m Individual Pursuit
						Para – Men's C1-3 Road Race
Hill	Alexander	Rowing	SASI Graduate	Olympic		Men's Four
Hincksman	Angus	Athletics	SASI Scholar	Paralympic		Para – Men's 1500m – T38
Hodges	Thomas	Volleyball	SASI Scholar	Olympic		Men's Beach Volleyball
Hoffman	Leigh	Cycling (Track)	SASI Graduate	Olympic		Men's Team Sprint
						Men's Sprint
Incerti	Zac	Swimming	SASI Graduate	Olympic		Men's 4x200m Freestyle Relay
Ingles	Joe	Basketball	SASI Graduate	Olympic		Men's Basketball
Jones	Ella	Swimming	SASI Scholar	Paralympic		Para – Women's 100m Backstroke – S8
						Para – Women's 400m Freestyle – S8
Leahy	Conor	Cycling (Track)	NCE based in SA	Olympic		Men's Team Pursuit
Lemon	Meg	Cycling (Road)	SASI Scholar	Paralympic		Para – Women's C4 Individual Time Trial
						Para – Women's C4 3000m Individual Pursuit
Linn	Sophie	Triathlon	SASI Scholar	Olympic		Women's Individual Triathlon
						Triathlon – Mixed Relay
Madgen	Tess	Basketball	SASI Graduate	Olympic		Women's Basketball
Manly	Alexandra	Cycling (Track)	SASI Graduate	Olympic		Women's Team Pursuit
						Women's Madison
Mansfield	Lauren	Basketball	SASI Graduate	Olympic		Women's 3x3
Marschall	Kurtis	Athletics	SASI Graduate	Olympic		Men's Pole Vault
Moore	Jesse	Gymnastics	SASI Scholar	Olympic		Men's Artistic Gymnastics
						Men's All-Around
Moran	Chloe		SASI Graduate	Olympic		Women's Team Pursuit


Surname	Forename	Sport	Category	Games	Medals	National Team Selection – Events
		Cycling (Track)				Women's Keirin
						Women's Sprint
Nicolaidis	Mark	Volleyball	NCE based in SA	Olympic		Men's Beach Volleyball
O'Brien	Kelland	Cycling (Track)	NCE based in SA	Olympic		Men's Team Pursuit
						Men's Madison
Peters	Callum	Boxing	SASI Scholar	Olympic		Men's 80kg
Plouffe	Maeve	Cycling (Track)	SASI Graduate	Olympic		Women's Team Pursuit
Reid	Amanda	Cycling (Road)	SASI Scholar	Paralympic		Para – Women's C1-3 500m Time Trial
						Para – Women's C1-3 Individual Time Trial
						Para – Women's C1-3 Road Race
Richardson	Matthew	Cycling (Track)	NCE based in SA	Olympic		Men's Sprint
						Men's Keirin
						Men's Team Sprint
						Men's Sprint
Roeger	Michael	Athletics	SASI Scholar	Paralympic		Para – Men's 1500m – T46
Rossiter	Jack	Shooting	SASI Scholar	Olympic		Men's 10m Air Rifle
						Men's 50m Rifle 3 Positions
Sampson	Dane	Shooting	SASI Scholar	Olympic		Men's 10m Air Rifle
						Men's 50m Rifle 3 Positions
Sandery	Olivia	Athletics	SASI Scholar	Olympic		Women's 20km Race Walk
Sands	Hayley	Table Tennis	SASI Scholar	Paralympic		Para Table Tennis Women's Doubles WD10
						Para Table Tennis Mixed Doubles XD7
						Para – Women's Singles WS1-2
Schubert	Zachery	Volleyball	SASI Scholar	Olympic		Men's Beach Volleyball
Shand	Hattie	Hockey	SASI Graduate	Olympic		Women's Hockey
Stenson	Jessica	Athletics	SASI Scholar	Olympic		Women's Marathon
Talbot	Stephanie	Basketball	SASI Scholar	Olympic		Women's Basketball
Temple	Matthew	Swimming	SASI Scholar	Olympic		Mixed 4x100m Medley Relay
						Men's 200m Butterfly
						Men's 100m Butterfly
Von Einem	Sam	Table Tennis	SASI Scholar	Paralympic		Para – Men's Class 11
Ward	Caitlin	Cycling	SASI Scholar	Paralympic		Para – Women's B Tandem 100m Time Trial (Pilot to Jess Gallagher)




Surname	Forename	Sport	Category	Games	Medals	National Team Selection – Events
						Para – Women’s B 3000m Individual Pursuit (Pilot to Jess Gallagher)
Welsford	Samuel	Cycling (Track)	NCE based in SA	Olympic		Men’s Team Pursuit
						Men’s Omnium
						Men’s Madison
White	Sam	Basketball	SASI Graduate	Paralympic		Men’s Wheelchair Basketball
Wickham	Tom	Hockey	SASI Graduate	Olympic		Men’s Hockey
Wilson	Alex	Basketball	SASI Graduate	Olympic		Women’s 3x3

*There is a single medal attributed to this event in the medal tally despite a physical medal being awarded to each participant.

Agency-Specific Objectives and Performance


Objective 1	Indicators	Performance
Ensure South Australians have access to sport and recreation places and spaces that support participation at all levels.	The number of state active recreation and sports venues, properties and trails developed or maintained <i>per annum</i> . [Target: 29]	29
		 100%


Objective 2	Indicators	Performance
Ensure people and organisations delivering sport and active recreation have the capability and capacity to deliver quality opportunities for participation and performance.	The number of training and development services provided to the active recreation and sports industry <i>per annum</i> . <small>Including those provided under outsourcing arrangements.</small> [Target: 73]	262
		 359%

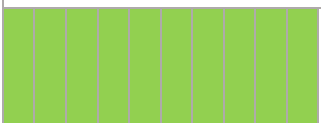
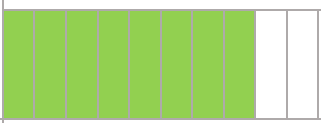

Objective 3	Indicators	Performance
Ensure it is easy and enjoyable for all South Australians to participate at all levels and in all facets of recreation and sport. <small>Jan–Dec 2024 data released by AusPlay on 30 April 2025.</small>	The percentage of South Australian children [#] and adults [^] participating in sport and active recreation at least once per week exceeds the national level. [Target: Positive difference between percentages SA:AUS] <small>[#] 0–14 years of age [^] 15+ years of age</small>	Children: -3.7%
		 96%
	The percentage of males and females participating in sport and active recreation is approximately equal. [Target: Variation < 5%]	Adults: -1.8%
		 98%
		59.1% M : 60.5% F  100%


	<p>The number of sport vouchers redeemed.</p> <p><i>Children participating in sport or active recreation.</i></p> <p>[Target: 96,000]</p>	<p>159,875</p> <p>167%</p>
	<p>The percentage of State Sporting Organisations receiving SSRPD* funding achieving a minimum of 40% women on their board.</p> <p>[Target: 100%]</p> <p>* SSRDP = State Sport and Recreation Development Program</p>	<p>100% meet the target.</p> <p>62 of 62 SSOs.</p> <p>100%</p>

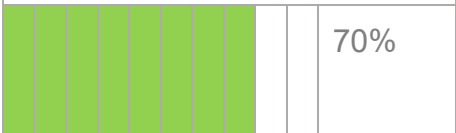
Objective 4	Indicators	Performance
<p>Grow the number of South Australian athletes winning on the international stage.</p> <p>These targets may vary between years depending on the number of anticipated benchmark events and the stage of the Olympic/Paralympic cycle.</p>	<p>The number of SASI- and SA-based athletes selected in Australian teams for benchmark events <i>per annum</i>.</p> <p>[Target: 59 athletes across 11 sports]</p> <p>Source: 2024 SASI Awards Book</p>	<p>89 athletes</p> <p>151%</p>
	<p>19 sports</p> <p>172%</p>	
	<p>The number of SASI staff selected to provide support to Australian teams competing at international benchmark events (senior or junior) <i>per annum</i>.</p> <p>[Target: 5 staff]</p> <p>Source: 2024 SASI Awards Book</p>	<p>21 staff</p> <p>420%</p>
	<p>The percentage of athletes remaining within their Individual Athlete Performance Plan parameters <i>per annum</i>.</p> <p>[Target: 75%]</p> <p>Source: SASI Managed Programs + Categorised HPAP Athletes</p>	<p>91%</p> <p>121%</p>

	<p>The number of Partnership Programs sustained (including Centres of Excellence and Development Programs) <i>per annum</i>.</p> <p>[Target: 11 partnerships] Source: NCEs + Pathway Programs</p>	<p>13 partnerships</p>  <p>118%</p>
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Objective 5	Indicators	Performance
<p>Ensure investment in sport and recreation delivers value for the South Australian economy and community.</p>	<p>The ratio of co-investment by government and industry in sport and recreation infrastructure.</p> <p>[Target: Every \$1 of the Agency's Grants Program funding for infrastructure is matched by a \$2 investment by the industry.]</p>	<p>\$1 : \$4.45</p> <p><small>NOTE: The co-investment ratio is typically lower in a general election year, as election commitments typically do not require the grantee to co-invest.</small></p>  <p>223%</p>









Objective 6	Indicators	Performance
<p>Ensure the Office for Recreation, Sport and Racing is progressive, responsive and accountable.</p> <p><small>The ORSR mini-survey in Jul 2025 received submissions from 70 respondents within the Agency (i.e., 70% of potential respondents).</small></p>	<p>The percentage of staff survey respondents who would recommend the Agency as a good place to work.</p> <p>[Target: 100% of staff]</p>	<p>91%</p> <p><small>Variance of +5% from 2024 OCPSE People Matter Survey.</small></p>  <p>91%</p>
	<p>The percentage of staff survey respondents who state that personal background is not a barrier to success in the Agency. (cultural background, age, disability, sexual orientation, gender, etc.)</p> <p>[Target: 100% of staff]</p>	<p>79%</p> <p><small>Variance of +3% from 2024 OCPSE People Matter Survey.</small></p>  <p>79%</p>
	<p>The percentage of staff survey respondents who report having witnessed harassment or bullying in the workplace.</p> <p>[Target: 0% of staff]</p>	<p>1%</p> <p><small>1 of the respondents. Variance of -10% from 2024 OCPSE People Matter Survey.</small></p>  <p>1%</p>
















	<p>The percentage of staff survey respondents who understand how their work contributes to the Agency’s objectives.</p> <p>[Target: 100% of staff]</p>	<p>88%</p> <p>Variance of +5% from 2024 OCPSE People Matter Survey.</p> 
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	<p>The percentage of corrective actions completed within the target timeframe.</p> <p>[Target: 100% of actions]</p>	<p>70%</p> 
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

















Election Commitments





















100% of election commitments have been delivered, with the majority executed through a funding agreement for the purposes of a facility upgrade.




















Election Commitment	Grant Type	Sport	Active Lives					Places and Spaces		Business Perf.
			Support children and youth to move and play more.	Devise Club of the Future to improve community experiences.	Activate movement and play in our regions.	Increase opportunities for movement and play for all South Australians.	Enable recreation, sport and racing organisations to thrive.	Lead planning for the provision of active places and spaces.	Optimise utilisation of places and spaces for active living.	Deliver grants programs that drive the achievement of our strategic goals.
Adelaide Comets FC			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Adelaide Lions Cricket Club, Seaton			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Aldinga Bay Bowling Club						<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Aldinga Community Indoor Swimming Pool								<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>





















LEGEND					
 Facility	 Facility Upgrade	 Scoreboard Upgrade	 Changerooms	 Changeroom Upgrade	 Inclusion Upgrade
 Surface Upgrade	 Circuit & Noise Testing	 Airconditioning Upgrade	 Irrigation Upgrade	 Equipment	 Equipment Upgrade
			 Pool Upgrade	 Lighting Upgrade	 Multi-Sports Venue





















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Aldinga Skate Park			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Aldinga Sports Park			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Andrews Farm Soccer Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Argana Park, Elizabeth Downs			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Blackwood Community Recreation Centre								<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Brahma Lodge Oval			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Colonel Light Gardens Football and Baseball Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Colonel Light West Tennis Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Cove Sport and Community Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Disabled Surfing Association			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>





















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			Support children and youth to move and play more.	Devise Club of the Future to improve community experiences.	Activate movement and play in our regions.	Increase opportunities for movement and play for all South Australians.	Enable recreation, sport and racing organisations to thrive.	Lead planning for the provision of active places and spaces.	Optimise utilisation of places and spaces for active living.	Deliver grants programs that drive the achievement of our strategic goals.
Eastern Park Football Club			<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Edwardstown Soldiers Memorial Recreation Ground			<input checked="" type="checkbox"/>						<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Eyre to There Aviation						<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>
Findon Skid Kids			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Forestville Hockey Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Gawler and District Netball Association			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Gaza Sports and Community Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Gepps Cross Football Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Glandore Oval			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Golden Grove Baseball Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>











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			Support children and youth to move and play more.	Devise Club of the Future to improve community experiences.	Activate movement and play in our regions.	Increase opportunities for movement and play for all South Australians.	Enable recreation, sport and racing organisations to thrive.	Lead planning for the provision of active places and spaces.	Optimise utilisation of places and spaces for active living.	Deliver grants programs that drive the achievement of our strategic goals.
Grange Recreation Reserve			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Happy Valley Sports Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Hope Valley Football Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Ingle Farm Sports Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Karbeethan Reserve, Gawler			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Kenilworth Football Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Kilburn Football and Cricket Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Kingston Park Community Tennis Courts			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Local Surf Life Saving Clubs grant – Moana/Christies Beach/South Port/Port Noarlunga			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
McGilp Recreation Park			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

Election Commitment	Grant Type	Sport	Active Lives					Places and Spaces		Business Perf.
			Support children and youth to move and play more.	Devise Club of the Future to improve community experiences.	Activate movement and play in our regions.	Increase opportunities for movement and play for all South Australians.	Enable recreation, sport and racing organisations to thrive.	Lead planning for the provision of active places and spaces.	Optimise utilisation of places and spaces for active living.	Deliver grants programs that drive the achievement of our strategic goals.
Millswood Croquet Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Modbury Hawks Sporting Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Morphett Vale Memorial Bowling Club						<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Morphett Vale Sports and Social Club	 		<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Noarlunga United Soccer Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
North Eastern Metro Stars Soccer Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
North Haven Football Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Old Noarlunga Oval			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Para Hills Bowling Club						<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

Election Commitment	Grant Type	Sport	Active Lives					Places and Spaces		Business Perf.
			Support children and youth to move and play more.	Devise Club of the Future to improve community experiences.	Activate movement and play in our regions.	Increase opportunities for movement and play for all South Australians.	Enable recreation, sport and racing organisations to thrive.	Lead planning for the provision of active places and spaces.	Optimise utilisation of places and spaces for active living.	Deliver grants programs that drive the achievement of our strategic goals.
Para Hills Cricket Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Para Hills West Soccer Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Plympton Oval			<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Pooraka Football Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Port Adelaide Baseball Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Port Adelaide District Hockey Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Port Districts Football Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Paul Murray Recreation Centre			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Reade Park Tennis Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Reynella Sports and Social Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

Election Commitment	Grant Type	Sport	Active Lives					Places and Spaces		Business Perf.
			Support children and youth to move and play more.	Devise Club of the Future to improve community experiences.	Activate movement and play in our regions.	Increase opportunities for movement and play for all South Australians.	Enable recreation, sport and racing organisations to thrive.	Lead planning for the provision of active places and spaces.	Optimise utilisation of places and spaces for active living.	Deliver grants programs that drive the achievement of our strategic goals.
Royal Society for the Blind Pool, Gilles Plains			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Salisbury Oval			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Seaford Netball Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Seaton Ramblers Football Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Serpentine Reserve, O'Halloran Hill			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
South Adelaide Football Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Southern Athletics Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
St Clair Reserve			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Sturt Lions Football Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Tea Tree Gully Football and Cricket Club			<input checked="" type="checkbox"/>					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

Election Commitment	Grant Type	Sport	Active Lives					Places and Spaces		Business Perf.
			Support children and youth to move and play more.	Devise Club of the Future to improve community experiences.	Activate movement and play in our regions.	Increase opportunities for movement and play for all South Australians.	Enable recreation, sport and racing organisations to thrive.	Lead planning for the provision of active places and spaces.	Optimise utilisation of places and spaces for active living.	Deliver grants programs that drive the achievement of our strategic goals.
Tea Tree Gully Gymsports			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Tea Tree Gully Tennis Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Tilley Recreation Park			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Walkerville Community Hub			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Warradale Tennis Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
West Adelaide Hellas Juniors (Mary Lee Park)			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
West Adelaide Hellas Soccer Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Western Strikers Soccer Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
West Lakes SMOSH Football Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
White City Junior Soccer Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

Election Commitment			Active Lives					Places and Spaces	Business Perf.
			Grant Type	Sport	Support children and youth to move and play more.	Devise Club of the Future to improve community experiences.	Activate movement and play in our regions.	Increase opportunities for movement and play for all South Australians.	Enable recreation, sport and racing organisations to thrive.
Whyalla Sports Hub (Surplus Schools Strategy)			<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Woodville Bowling Club						<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Woodville Districts Cricket Club								<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Woodville South Sports and Community Club			<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Yankalilla Bowling Club				<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

Significant Performance Outcomes and Achievements

ACTIVE LIVES

The following actions from the Women in Sport Taskforce Workplan have been developed and are active:

- Commencement of the Power of Her Awards
- APY Lands Bra project, providing equipment, team uniforms, sport crop tops and period products to the 12 teams participating in the SANFL APY Lands Softball League
- Women coaches networking group
- Coach developer program – Women’s Sport Academy
- School facility access policy
- 40% women on boards mandate

Significant research initiatives underway during the period have included:

- *The Social Impact and Connection project*, which aims to understand how connection is created or maximised via community sport activities and the supporting social infrastructure, including the precursors and related outcomes of connection, in a community sport context.
- *The Gender Play Gap project*, which seeks to (a) enhance understanding of how early sporting experiences influence long term attitudes/behaviours towards sport participation and (b) produce a re-engagement methodology for all youth (including those who are most at risk of dropping out during the age of 10–14 years) to support more youth ‘dropping back’ into sport.
- *The Levelling the Playing Field project*, which seeks to improve the utilisation of the Sports Vouchers Program in low SES urban communities and CALD communities.

PLACES AND SPACES

Major infrastructure initiatives underway include:

- The construction of the Adelaide Aquatic Centre,
- The redevelopment of the Netball SA Stadium, and
- A major renewal of the SA Aquatic and Leisure Centre.

Major infrastructure projects achieving practical completion during the reporting period include:

- The Australian Centre for Sports Aerodynamics at the Mile End Sports Precinct in August 2024,
- The Agency’s Headquarters at the Mile End Sports Precinct in September 2024,
- The National Beach Volleyball Training Centre at the Mile End Sports Precinct in October 2024, and
- The SA Athletics Stadium Training Plaza at the Mile End Sports Precinct in October 2024.

Major events hosted by the Agency’s facilities:

- The SA Athletics Stadium hosted:
 - The SA Australian Little Athletics Championships in April 2025 and
 - The Australian Masters Championships (Athletics) in April 2025
- The SA Aquatic and Leisure Centre hosted the Australian Short Course Swimming Championships in June 2025.

Major venue operators engaged include:

- Adelaide Aquatic Centre operator YMCA Aquatic in May 2025.

SPORTING EXCELLENCE

Of the 46 South Australians selected to Olympic Teams, with 38 of these being SASI scholarship holders or graduates, two athletes won gold medals, three athletes won silver medals and 10 athletes won bronze medals. SASI athletes contributed 13 of the 53 medals won by Australia at the Games (24.5%).

Of the 16 South Australians (all of whom were SASI graduates or scholarship holders) for the 2024 Paris Paralympic Games, four athletes won gold medals, four athletes won silver medals, and two athletes won bronze medals. SASI athletes contributed eight of the 63 medals won by Australia at the Games (12.7%).

Significant research initiatives underway during the period included:

- The *Hybrid Modelling Framework (HMF) project*, which seeks to develop the HMF to make a significant impact on the process of investigating performance in aerodynamically sensitive sports.

STRATEGIC PARTNERSHIPS

An inter-agency Joint Action Plan (JAP) with the Department for Child Protection was developed to support children and young people in care to lead healthy, active lives. The JAP targets three priority areas:

- Increasing awareness of the benefits and opportunities to participate in sport and recreational activities.
- Increasing understanding of the needs and experiences of children and young people in care.
- Establishing partnerships with sporting clubs and associations that benefit children and young people in care.

A Sporting Opportunities for Young People in Care Pilot is also underway, which seeks to identify opportunities to engage children and youth in the residential care system with a sport or activity in which they have expressed specific interest.

An inter-agency partnership with the Department of Education to facilitate efficient navigation between the agencies and leverage opportunities for inter-agency collaboration. Examples of the benefits of the partnership across the reporting period have been:

- Linking the major infrastructure project planning teams to ensure sporting expertise and outcomes are considered during project planning,
- Enabling targeted awareness campaigns and talent identification for the new SASI Para Hub,
- Facilitating more accurate understanding of sport usage levels in school facilities across the State from both the sport industry side and the school community through targeted stakeholder surveys, and
- Expanding school community awareness of changes to the Government's Sports Vouchers Plus Program to increase uptake and greater participation through the promotion of linkages between the relevant communications teams.

BUSINESS PERFORMANCES

Doubled the voucher amount (to \$200 p.a. per eligible child), expanded the Sports Voucher Program eligibility criteria to include music and active recreation in January 2025 and administered a record number of claims since the Program’s inception (159,875 claims, an increase of 68% from the previous year).

Sports Voucher Participants’ Top 5 Sports

by percentage of vouchers

AFL	19%	Dance & Cheer	10%
Football	18%	Netball	9%
Swimming	16%	Music (6 months only)	1%

Increased engagement across the Agency’s social media channels by 13% for the reporting period, including through campaigns to:

- Highlight the South Australian athletes competing at the Paris²⁰²⁴ Olympic and Paralympic Games and their achievements
- Promote the community Open Day for the new world-class SASI High Performance Centre in the Mile End Sports Precinct, which attracted 2,000 visitors, and
- Raise awareness in the National media of the new Australian Centre for Sports Aerodynamics in the Mile End Sports Precinct.

Commenced activities to diversify operating revenue streams and/or enhance service levels:

- Commenced food and beverage service provision at the SA Athletics Stadium in July 2024.
- Commenced a coffee cart at the Agency’s Headquarters, Mile End, on 30 March 2025.

Completed 39 recruitment processes across the year, facilitating staffing of the newly established SASI Para Unit and expanding the Venues Operations and Capital Projects teams.

Implemented new business analytics dashboards relating to the Sports Voucher Program, the ‘*Connected and Active Communities*’ project regions and SASI alumni.

Issued 1,473 grants totalling over \$48.6 million, including 630 provided through the Regional Drought Relief Fund.

Corporate Performance Summary

Employment Opportunity Programs

Program name	Performance
Postgraduate Internship Program	Eight (8) postgraduate university students completed a placement/internship during the reporting period.
Graduate Program	No internships occurred during the reporting period.
Undergraduate Internship Program	Three (3) students completed a placement with the Agency during the reporting period.
Work Experience Program	The Agency has a strong level of interest from high school students to undertake work experience. During the reporting period, three (3) high school students completed a work experience placement with the Agency.

Agency Performance Management and Development Systems

Performance management and development system	Performance
DPC CONNECT Staff Performance Management Program	85% of FTE (including staff and managers) completed a formal performance development process in accordance with the Public Sector Employment Guideline on Performance Management and Development as of 30 June 2025.
SAES PROGRAM Executive Performance Management Program	100% of FTE (for executives only) completed a formal performance development process incorporating assessment against the core competencies outlined in the South Australian Executive Service Competency Framework and individual performance indicators as of 30 June 2025.

Work Health, Safety and Return to Work Programs

Program name	Performance
EMPLOYEE WELLBEING PROGRAM	The Agency's employees can participate in the following employee wellbeing activities: <ul style="list-style-type: none"> ▪ Corporate Cup ▪ Access to on-site gym facilities ▪ Skin cancer screenings

Program name	Performance																											
INFLUENZA VACCINATION PROGRAM	The Agency provides an annual voluntary influenza vaccination program to employees. 44% of the workforce opted to be vaccinated during the reporting period.																											
EMPLOYEE ASSISTANCE PROGRAM	<p>The Agency offers employees and their immediate family members a short-term, anonymous counselling service for both work-related and personal issues.</p> <p>The Agency’s Employee Assistance Program was accessed by staff on three (3) occasions during the reporting period. In addition, the program provides critical incident response. The critical incident response service provided for staff was not required during the reporting period.</p>																											
WORKPLACE HEALTH AND SAFETY STRATEGY	<p>The Agency implemented a WHS and Injury Management Plan during the reporting period. This Plan includes the following KPIs and targets:</p> <table border="1" data-bbox="505 786 1383 1232"> <thead> <tr> <th data-bbox="505 786 1123 824">Description</th> <th data-bbox="1129 786 1246 824">Target</th> <th data-bbox="1252 786 1383 824">Status</th> </tr> </thead> <tbody> <tr> <td data-bbox="505 826 1123 864">WHS for workers training completed</td> <td data-bbox="1129 826 1246 864">70%</td> <td data-bbox="1252 826 1383 864">74%</td> </tr> <tr> <td data-bbox="505 866 1123 904">WHS for managers training completed</td> <td data-bbox="1129 866 1246 904">70%</td> <td data-bbox="1252 866 1383 904">82%</td> </tr> <tr> <td data-bbox="505 907 1123 981">WHS checklists completed (ergonomics / manual handling)</td> <td data-bbox="1129 907 1246 981">75%</td> <td data-bbox="1252 907 1383 981">68%</td> </tr> <tr> <td data-bbox="505 983 1123 1021">Working from home applications</td> <td data-bbox="1129 983 1246 1021">N/A</td> <td data-bbox="1252 983 1383 1021">50</td> </tr> <tr> <td data-bbox="505 1023 1123 1097">Use of private vehicle for work purposes applications</td> <td data-bbox="1129 1023 1246 1097">N/A</td> <td data-bbox="1252 1023 1383 1097">13</td> </tr> <tr> <td data-bbox="505 1099 1123 1137">Incidents reported within 24 hours</td> <td data-bbox="1129 1099 1246 1137">70%</td> <td data-bbox="1252 1099 1383 1137">100%</td> </tr> <tr> <td data-bbox="505 1140 1123 1178">Corrective actions completed on time</td> <td data-bbox="1129 1140 1246 1178">70%</td> <td data-bbox="1252 1140 1383 1178">100%</td> </tr> <tr> <td data-bbox="505 1180 1123 1240">Internal audit findings compliant with requirements</td> <td data-bbox="1129 1180 1246 1240">70%</td> <td data-bbox="1252 1180 1383 1240">N/A</td> </tr> </tbody> </table>	Description	Target	Status	WHS for workers training completed	70%	74%	WHS for managers training completed	70%	82%	WHS checklists completed (ergonomics / manual handling)	75%	68%	Working from home applications	N/A	50	Use of private vehicle for work purposes applications	N/A	13	Incidents reported within 24 hours	70%	100%	Corrective actions completed on time	70%	100%	Internal audit findings compliant with requirements	70%	N/A
Description	Target	Status																										
WHS for workers training completed	70%	74%																										
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Corrective actions completed on time	70%	100%																										
Internal audit findings compliant with requirements	70%	N/A																										
WHS INTERNAL AUDIT PROGRAM	The Agency did not participate in any WHS internal audits during the reporting period.																											
INJURY AND WORKERS’ COMPENSATION MANAGEMENT PROGRAM	The Agency provides confidential, systematic and proactive monitoring of ‘potential’ work- and non-work-related injuries and illnesses affecting employees and their work/workplace. This includes face-to-face and online mandatory work health safety and injury management training being delivered to all staff to ensure they remain aware of their WHS responsibilities.																											
REHABILITATION PROGRAM	<p>The Agency provides tailored, individual rehabilitation programs in relation to their injury and their work function for those returning to work from a workplace injury/illness.</p> <p>The Agency incurred nil (0) lost-time injuries and one (1) workplace injury during the reporting period, which required our rehabilitation programs to be put into action.</p>																											

Workplace injury claims	Current year 2024–25	Past year 2023–24	% Change (+ / -)
Total new workplace injury claims	1	1	0%
Fatalities	0	0	0%
Seriously injured workers*	0	0	0%
Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE)	0	0	0%

*Number of claimants assessed during the reporting period as having a whole person impairment meeting the relevant threshold under the Return to Work Act 2014 (Part 2 Division 5)

Work health and safety regulations	Current year 2024–25	Past year 2023–24	% Change (+ / -)
Number of notifiable incidents (<i>Work Health and Safety Act 2012, Part 3</i>)	0	0	0%
Number of provisional improvement, improvement and prohibition notices (<i>Work Health and Safety Act 2012 Sections 90, 191 and 195</i>)	0	0	0%

Return to work costs**	Current year 2024–25	Past year 2023–24	% Change (+ / -)
Total gross workers compensation expenditure (\$)	\$6,027	\$836	+721%
Income support payments – gross (\$)	\$4,227	\$0	N/A

**Before third-party recovery

Data for previous years is available at <https://data.sa.gov.au/data/organization/office-for-recreation-sport-and-racing>

Executive Employment in the Agency

Executive classification	Number of executives
SAES Level 1	3
SAES Level 2	2
SAES Level 3	0
TOTAL	5

Data for previous years is available at: <https://data.sa.gov.au/data/organization/office-for-recreation-sport-and-racing>

The [Office of the Commissioner for Public Sector Employment](#) has a [workforce information](#) page that provides further information on the breakdown of executive gender, salary and tenure by agency.

Financial Performance

Financial Performance at a Glance

The following is a brief summary of the overall financial position of the Agency. The information is unaudited. Full audited financial statements for 2024–2025 are attached to this report.

Statement of Comprehensive Income	2024–25 Budget \$000s	2024–25 Actual \$000s	Variation \$000s	2023–24 Actual \$000s
Total income	\$105 521	\$96 504	\$(9 017)	\$154 178
Total expenses	\$96 409	\$129 946	\$33 537	\$108 144
Net result	\$9 112	\$(33 442)	\$(42 554)	\$46 034
Total comprehensive result	\$9 112	\$(33 442)	\$(42 554)	\$116 531

Statement of Financial Position	2024–25 Budget \$000s	2024–25 Actual \$000s	Variation \$000s	2023–24 Actual \$000s
Current assets	\$22 069	\$30 705	\$8 636	\$71 392
Non-current assets	\$481 668	\$509 660	\$27 992	\$503 410
Total assets	\$503 737	\$540 365	\$36 628	\$574 802
Current liabilities	\$8 076	\$12 827	(\$4 751)	\$30 274
Non-current liabilities	\$1 270	\$17 922	(\$16 652)	\$1 470
Total liabilities	\$9 346	\$30 749	(\$21 403)	\$31 744
Net assets	\$494 391	\$509 616	\$15 225	\$543 058
Equity	\$494 391	\$509 616	(\$15 225)	\$543 058

Consultants Disclosure

The following is a summary of external consultants that have been engaged by the Agency, the nature of the work undertaken and the actual payments made for the work undertaken during the financial year.

Consultancies with a contract value below \$10,000 each

Consultancies	Purpose	\$ Actual payment
All consultancies below \$10,000 each – combined	Various	\$19,871
	Total	\$19,871

Consultancies with a contract value above \$10,000 each

Consultancies	Purpose	\$ Actual payment
Health Q Consulting	Consultation for provision of evaluation services for the Active State Collaboration Funding Program and Connected and Active Communities Program and Sport SA funding commitment	\$125,827
Mel Consultants Pty Ltd	Consultation for the Australian Centre for Sports Aerodynamics – technical specification review (capital)	\$31,900
Open Trails Australia	Consultation services for Trail Signage Plan, Preventative Maintenance Plan and Report on 'Weaving Camels'	\$29,205
O'Connor Marsden & Assoc P/L	Consultation for Probitry Advisory Services for the procurement for VacSwim and Aquatic Operator	\$12,690
Showpony Advertising	Consultation service of rebrand design for Sports Vouchers program.	\$34,740
University of South Australia	Consultation services on the uptake of the Sports Vouchers Plus program in low socio-economic regions	\$100,000
	Total	\$334,362

Data for previous years is available at <https://data.sa.gov.au/data/organization/office-for-recreation-sport-and-racing>

See also the [Consolidated Financial Report of the Department of Treasury and Finance](#) for total value of consultancy contracts across the South Australian Public Sector.

Contractors Disclosure

The following is a summary of external contractors that have been engaged by the Agency, the nature of the work undertaken and the actual payments made for the work undertaken during the financial year.

Contractors with a contract value below \$10,000

Contractors	Purpose	\$ Actual payment
All contractors below \$10,000 each – combined	Various	\$282,634
	Total	\$282,634

Contractors with a contract value above \$10,000 each

Contractors	Purpose	\$ Actual payment
Adelaide Venue Management Corp.	Contracted for the provision of venue and technical services for SASI Awards	\$57,084
Aimedical International P/L	Contracted for the provision of relocation services for specific gym equipment	\$10,649
Australian Sports Equipment	Contracted for the provision of installation services for a hammer cage	\$74,773
Bentley, D.	Contracted for the provision of Talent Search services for SASI	\$13,609
Bicycle SA Inc	Contracted for the provision of maintenance services for the Mawson and Kidman Trails	\$38,060
Chris Turtur Services	Contracted for the provision of track maintenance services at Adelaide Super-Drome	\$54,100
Convergen	Contracted to provide visualisation services for Netball Stadium design concept	\$23,880
Dustin Koa Art	Contracted for the provision of art services for the SASI connection to country initiative	\$11,663

Contractors	Purpose	\$ Actual payment
Dvoskina, I.	Contracted for the provision of coaching services for SASI	\$14,194
Frank the Lawn Mower Man	Contracted for the provision of lawn maintenance services at the Agency's venues	\$10,520
Green Options	Contracted for the provision of line marking services at the Agency's venues	\$11,820
Gym Tech Services	Contracted for the provision of maintenance and repair service for SASI gym equipment	\$11,504
Hydrilla	Contracted for the provision of pool maintenance services	\$22,538
Infrastructure SA	Contracted for the provision of professional services (assurance review) of the new Agency headquarters construction project	\$55,000
Kennedy Property Services	Contracted for the provision of property maintenance services	\$37,463
KOJO Productions	Contracted for the provision of event management services	\$30,097
Laninau P/L	Contracted for the provision of allied health (physiotherapy/massage services) professional services to SASI	\$16,200
Leading Edge Physiotherapy Western P/L	Contracted for the provision of allied health (physiotherapy / massage) professional services to SASI	\$39,937
Lemon, M.	Contracted for the provision of allied health (nutrition) professional services to SASI	\$12,390
Maverick Recreation	Contracted for the provision of temporary staff	\$39,137
Nottle, L.	Contracted for the provision of allied health (physiotherapy) professional services to SASI	\$34,275
Open Trails Australia	Contracted for the provision of trail repair services and trail sign audit	\$97,753
Pinnacle People	Contracted for the provision of temporary staff	\$66,290
Randstad P/L	Contracted for the provision of temporary staff	\$132,850

Contractors	Purpose	\$ Actual payment
Reform Physiotherapy and Pilates Clinic	Contracted for the provision of allied health (physiotherapy) professional services to SASI	\$30,379
Richard Mitchell Removals & Storage	Contracted for the provision of removal services for office relocation project	\$59,516
Rise Performance Consulting	Contracted for the provision of allied health (psychology) professional services to SASI	\$25,382
Sabrenet	Contracted for the provision of civil construction, cable supply and installation services	\$32,750
South Australia Police	Contracted for the provision of security services at Agency venues	\$30,151
Spotless Facility Services P/L	Contracted for the provision of soft facilities management services at Agency venues	\$645,921
Spurrier, D.	Contracted for the provision of allied health (physiotherapy) professional services to SASI	\$10,175
SRS Security P/L	Contracted for the provision of event security services	\$12,498
Surf Life Saving South Australia	Contracted for the delivery of the VACSWIM Program	\$483,127
The Information Management	Contracted for the provision of record management services	\$10,073
The Riesling Trail Inc.	Contracted for the provision of repair and maintenance services for the Riesling Trail	\$62,760
University Of Canberra College	Contracted for the provision of research services for a PhD student in skill acquisition research project	\$30,000
Urbanvirons Group P/L	Contracted for the provision of grounds maintenance services	\$12,743
Ventia Australia P/L	Contracted for the provision of facilities management services under the Across-Government Facilities Management arrangements	\$644,573

Contractors	Purpose	\$ Actual payment
Verrall, G	Contracted for the provision of medical and other allied health professional services to SASI	\$51,848
Warnes, O.	Contracted for the provision of allied health (nutrition) professional services to SASI	\$25,194
Wrenhaven Contracting P/L	Contracted for the provision of maintenance services at Eagle Mountain Bike Park	\$10,157
	TOTAL	\$ 3,093,045

Data for previous years is available at <https://data.sa.gov.au/data/organization/office-for-recreation-sport-and-racing>

The details of South Australian Government–awarded contracts for goods, services and works are displayed on the SA Tenders and Contracts website. [View the Agency list of contracts](#). The website also provides details of [across government contracts](#).

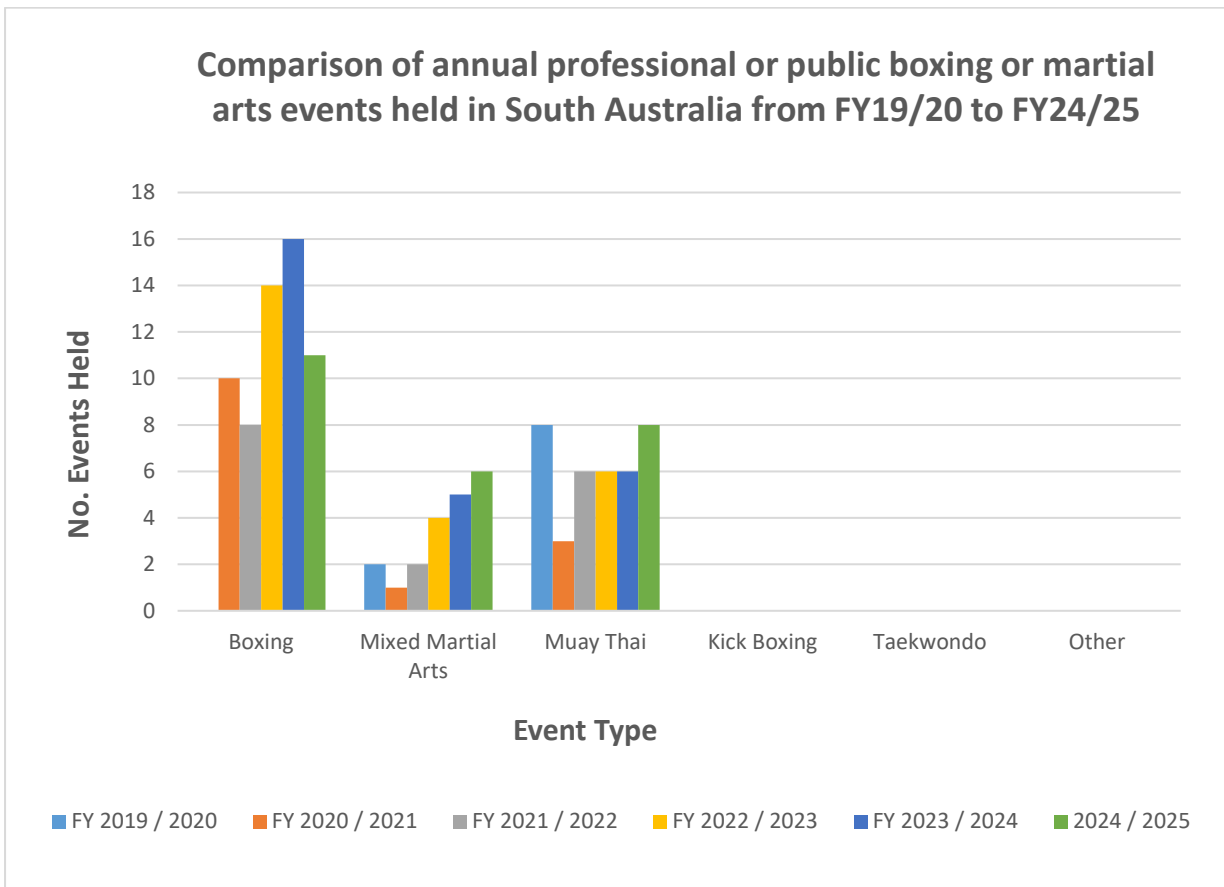
Regulatory Performance

Boxing and Martial Arts Act 2000

Number of significant professional or public boxing or martial arts events held in South Australia in the reporting period.

Boxing	Mixed Martial Arts	Muay Thai	Kick Boxing	Taekwondo	Other
11*	6	8	0	0	0
				TOTAL	25

*Includes 9 Boxing SA-conducted events

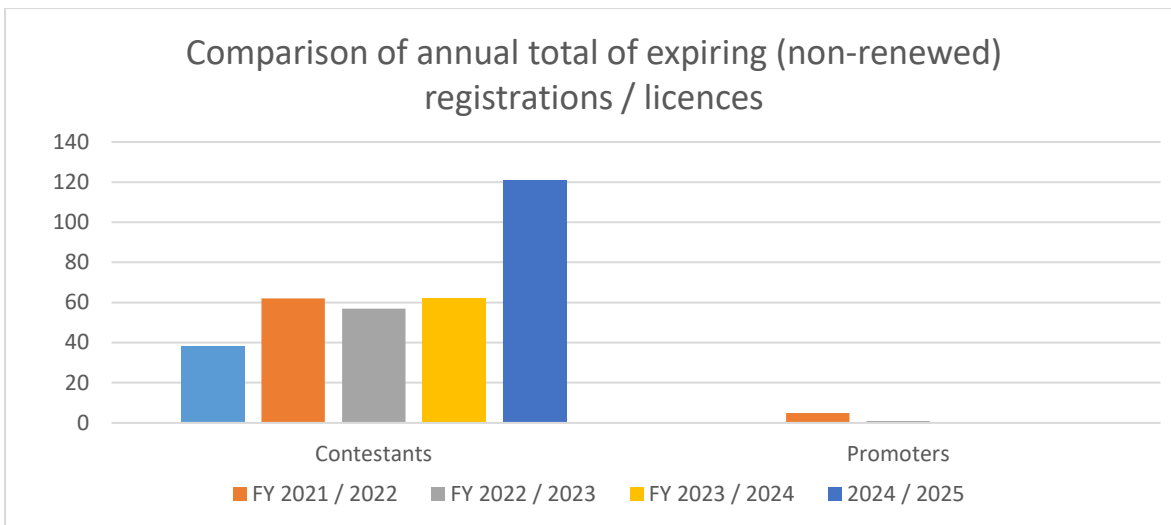
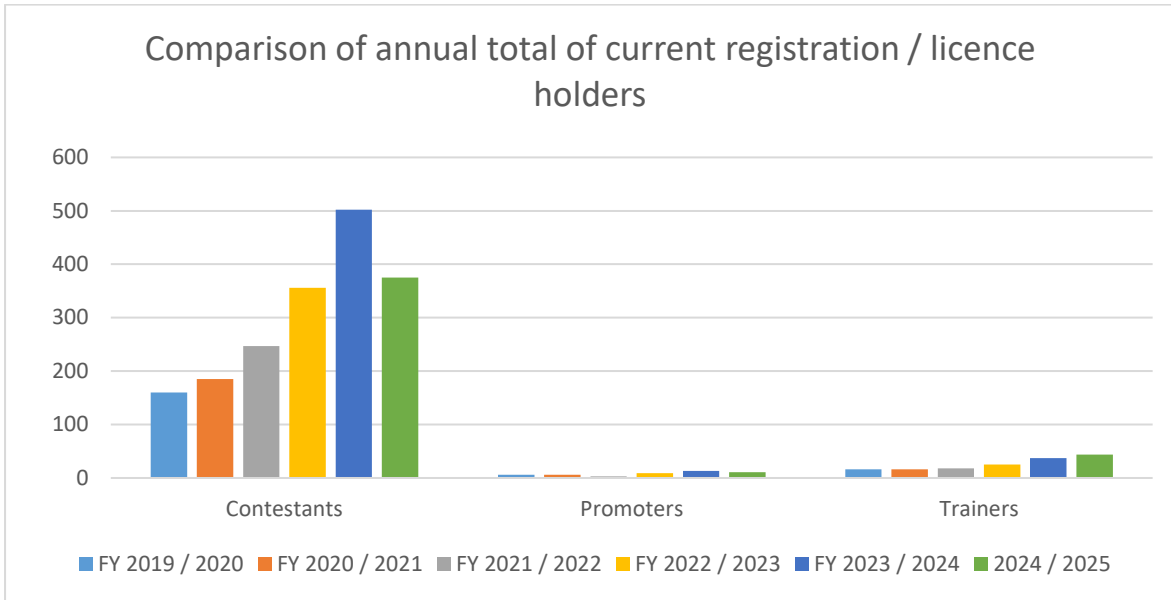
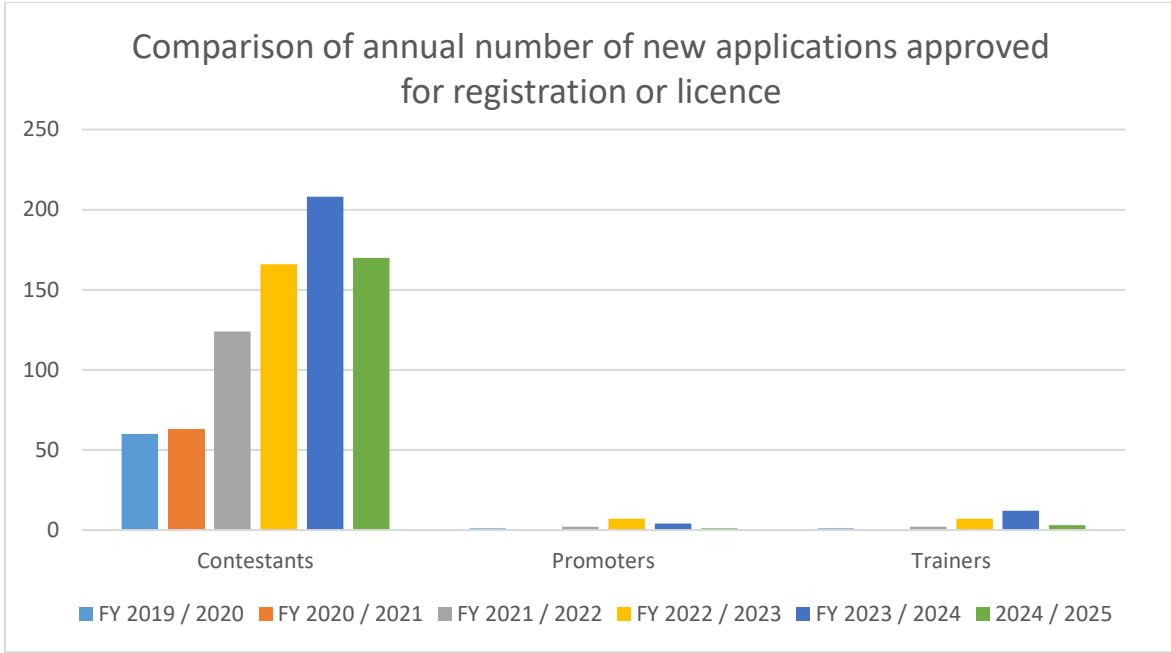


Number of industry participants in South Australia in the reporting period.

	CONTESTANTS	PROMOTERS	TRAINERS
Number of new approved applications for a registration / licence in the reporting period	170	1	3
Total number of current registration / licence holders on 30 June	375	11	44
Total number of expiring (non-renewed) registrations / licences on 30 June	121	0	

*Registrations for contestants and promoters in the last three years.

**Registrations for trainers do not lapse.



	CONTESTANTS	PROMOTERS	TRAINERS
Number currently suspended* as at 30 June	49	0	0

* Suspensions are applied to contestants who either become medically unfit, usually after a fight (the majority of suspensions) or who breach the approved Rules or the Act.

Number of rulesets changed during the reporting period.

	Boxing	Mixed Martial Arts	Muay Thai	Other
Number of rules approved by the Minister in the reporting period	1	0	1	0
Number of rules amended by the Minister in the reporting period	0	0	0	0
Number of rules revoked by the Minister in the reporting period	0	0	0	0

Number of exemptions from the *Boxing and Martial Arts Act 2000* granted in South Australia in the reporting period.

Activity	Number
s.15 reviews by the Minister commenced in 2024/25	0
s.16 reviews by the Tribunal commenced in 2024/25	0
Exemptions to part of the Act granted in 2024/25	1

Exemptions

- Boxing SA – The exemption for specified classes of amateur contestants from Sections 11 and 14 of the Act expired on 30 May 2025 and was renewed for 2 years on the same terms as previously with the following changes:
 - Addition of an under-13 age group within the exemption
 - Removal of Elite Open bouts conducted without headgear from the exemption.

Report on Significant Issues Affecting Boxing and Martial Arts in the Period

(including significant compliance, injury or other safety issues)

Pre-Event Reviews

- Buhurt (Historical Medieval Battles or Armoured Combat) Competition for the Barossa Medieval Fair – a review of this proposed event was conducted and determined to be outside the scope of the guiding legislation due to the nature of the activities involved. Discussions were held with the Buhurt sport organisers regarding future events potentially falling within the scope of the Boxing and Martial Arts legislation and the nature of the event's organisation potentially triggering the involvement of other relevant legislation (e.g., Liquor Licensing).

Non-Compliance Matters

- The Agency was made aware of a proposed ‘backyard boxing’ event in South Australia – similar to unauthorised events held by organisers within New South Wales. The event was determined to fall within the purview of the guiding legislation.

Warnings Issued

- Unauthorised InterClub Sparring Event – An Adelaide-based gym owner was found to have promoted a public interclub sparring event, involving multiple gyms, bringing participants to be matched up for sparring rounds without ensuring the Promoter’s duties under the legislation were fulfilled by a Licensed Promoter. The gym owner was found not to hold a Promoter’s Licence in South Australia or any other jurisdiction.

The gym owner was issued a formal warning with respect to *promoting without a licence* (section 6(1) of the Act).

- A licenced Promoter in South Australia was notified of a review of their Promoter’s Licence in relation to the failure to comply with a Licence Condition; that being to engage a minimum of two medical practitioners for any event.

The licenced Promoter was issued a formal warning with respect to *failing to comply with a Licence Condition* (section 7(3) of the Act).

Other

- A registered South Australian contestant has been contracted with a Promoter to compete on a fight card at an event in Victoria. The Promoter made the payment for the event to the contestant. The contestant failed to attend the event. The contestant has been asked to ‘show cause’ for their breach of contract.

Prosecutions Commenced or Concluded

- Nil

Report on Significant Policy or Legislation Reviews

- A review of the boxing and martial arts industry in South Australia (and across Australia) remains underway. It is intended to support the Agency’s review of the guiding legislation, the *Boxing and Martial Arts Act 2000*. The Agency will engage other regulators, affected agencies and industry stakeholders as part of the review process.

Report on Significant Consultations or Contact with the Sector

- Nil.

Any Other Matters of Note

- Nil.

Inspectorate Performance

Greyhound Industry Reform Inspector 2024

The November 2023 Report: the '[Independent Inquiry into the Governance of the Greyhound Racing Industry](#)' (the Inquiry) made a total of 87 recommendations, including the appointment of an independent Inspector to oversee greyhound industry reform. Mr Sal Perna AM was appointed Inspector and commenced duties on 8 July 2024. Two Agency staff members provide operational support for the role.

The Inspector is responsible for:

- Monitoring the implementation of the recommendations made by the Inquiry;
- Evaluating the degree to which the Inquiry's recommendations have been satisfactorily implemented within a two-year period;
- Assessing whether, in the Inspector's expert opinion, greyhound racing should be permitted to continue in South Australia; and
 - if forming the view that greyhound racing should continue, expressing a view as to the most appropriate oversight model for the future.

The Inspector's recommendations will be provided to the Minister for Recreation, Sport and Racing through a final report, supplemented by regular progress reports.

Inspectorate Activities FY2024/25

The *Greyhound Industry Reform Inspector Act 2024* came into effect on 27 February 2025; providing, in part, powers for the Inspector to appoint authorised officers, enter and inspect premises and compel information from industry parties to enable the Inspector to fulfil his functions. During the reporting period, the relevant stakeholders have provided inspection access and information without necessitating the utilisation of these powers.

The immediate focus following the Inspector's appointment was to commence monitoring and tracking of the implementation of the reforms and implement a monthly reporting process to the Minister and a quarterly reporting process to the public.

A Greyhound Racing Reforms Advisory Group, recommended by the Inquiry, was established in September 2024 to provide expert advice to the Inspector as required. It consists of five (5) members who hold between them animal welfare, gambling, greyhound operations and sports regulation expertise.

A Stakeholder Engagement and Industry Familiarisation Program was established and undertook the following activities:

- Met with a total of 289 stakeholders
- Attended six (6) greyhound race meetings across all five (5) South Australian tracks
- Conducted eleven (11) site visits (e.g., prison foster programs, adoption programs, veterinary clinics, etc.)
- Observed race day operations at a Harness and a Thoroughbred race meeting.

Reform Progress

As of 30 June 2025, the Inspector has verified 29 recommendations as complete (33%).

Risk Management

Fraud Detected in the Agency

Category/nature of fraud	Number of instances
Asset misappropriation or misuse (incl. cash)	3
Accounting, superannuation and/or tax fraud	0
Bribery or corruption	0
IP infringement, including theft of data	0
Card fraud	5
Procurement or supplier fraud	0
Human resources fraud (Recruitment/Identity/Timesheet/Expenses)	0
Cybercrime/espionage	0
Other (describe below)	
Grant funding fraud	0
Sports Voucher fraud	0

NB: Fraud reported includes actual and reasonably suspected incidents of fraud.

Major categories of fraud adapted from Deloitte: 'Public sector fraud: Identifying the risk areas' and PwC: 'Fraud in the public sector' and 'Fighting fraud in the public sector IV'.

Strategies Implemented to Control and Prevent Fraud

The Agency is committed to the prevention, detection and reporting of fraud and corruption in connection with its activities.

The processes for preventing, detecting and responding to the risks of fraud are documented in the Fraud and Corruption Policy issued by the Commissioner for Public Sector Employment. Additionally, every employee has an obligation to report any suspected fraud, corruption, maladministration and misconduct.

These processes are supported by the following:

- Monthly reminders to report any incidents of fraud and a process to report the actions taken to treat the fraud and prevent future similar instances of fraud
- Monthly executive financial performance reports
- Detection devices (e.g., CCTV cameras in cash-handling environments)
- Certification of internal controls under the Financial Management Compliance Program
- The end-of-financial-year statements preparation process

The financial report is supported by a system of internal controls that are monitored and assessed during the financial year through the Agency's internal assurance processes and other processes undertaken by Shared Services SA as the external service provider.

Appropriate business practices are also reinforced through the Agency's Financial Management Compliance Program and the oversight of a Risk, Audit and Performance Committee.

Risk management is crucial to the Agency's fraud-control strategy. It provides the Agency with an understanding of its vulnerabilities and guides its development of effective strategies to minimise the opportunities for fraud to occur.

The Risk Management Framework details the Agency's overall framework for the systematic identification, analysis, evaluation and treatment of risks, including those relating to fraud and corruption. The Fraud and Corruption Control Policy also provides the requirement for business areas to assess the risks of fraud as part of its risk management activity. The Agency's strategic and business risk management processes include consideration of potential risks.

The Agency's risk profile is assessed on an annual basis through a structured review process. It details key fraud risks together with control activities, responsibilities and any treatment actions.

The Agency's first line of defence against the risk of fraud and corruption is its internal control framework. It consists of hard controls (such as organisational structures, plans, authorities and responsibilities, policies, procedures, information systems and reporting mechanisms) and soft controls (such as management culture, morale, integrity, ethical climate, empowerment, competencies, openness, shared values and supervisory controls) that manage the risks identified through the risk assessment process.

A Code of Ethics has been in place throughout the course of the year to ensure all business affairs are conducted legally, ethically and with the strict observance of the highest standards of integrity and propriety. This Code of Ethics applies to all executives, employees and contractors of the Agency.

The Agency’s supervisory staff are required to exercise due diligence in the hiring, retention and promotion of employees, which assists in reducing exposure to fraudulent and corrupt conduct. Role applicants and continuing employees are required to make full and honest disclosure of criminal conviction history. Criminal history record checks are undertaken for potential and existing employees in roles that have been classified as ‘positions of trust’. Holding these positions requires the maintenance of a satisfactory criminal history.

Employees who are responsible for the ongoing creation, use, handling, storage and disposal of security classified information and resources as part of their normal duties are subject to a security clearance at the appropriate level for their role. These requirements are documented in the role statements for identified roles.

All new inductees have been required to complete the e-learning module for the Code of Ethics. All staff are required to declare actual or perceived conflicts of interest at commencement, prior to involvement in specific projects (e.g., grant assessments) and across the duration of their employment.

Data for previous years is available at <https://data.sa.gov.au/data/organization/office-for-recreation-sport-and-racing>

Reporting Required Under Any Other Act or Regulation

Reporting Required Under the *Public Sector (Data Sharing) Act 2016*

Act or regulation	Requirement
<i>Public Sector (Data Sharing) Act 2016</i>	List of all data sharing agreements entered into and the general nature of the data being shared.

Public interest/purpose of data sharing agreement	Data provider	Data recipient	Data description	Date signed	Contains personal data?
The agreement supports the Office of the Commissioner for Public Sector Employment's Human Capital Management project, official workforce publications, such as the State of the Sector report, responding to information requests and providing organisations with workforce reports.	Office for Recreation, Sport and Racing	Office of the Commissioner for Public Sector Employment	Used in deriving metrics used in workforce reporting. The procedures used to derive the metrics are created and defined in consultation with the workforce reporting and analytics group.	June 2020	Yes
This Agency will more efficiently be able to check that Sports Voucher providers have submitted a Child-Safe Environments Compliance Statement and are meeting the minimum obligations under the <i>Children and Young People (Safety) Act 2017</i> . Having the data supplied	Department of Human Services	Office for Recreation, Sport and Racing	A report outlining the progress of sporting and recreation organisations towards child-safe environments.	August 2020	No

Public interest/purpose of data sharing agreement	Data provider	Data recipient	Data description	Date signed	Contains personal data?
on a regular basis will save both agencies the need to email to confirm status.					
<p>The Memorandum of Administrative Arrangements supports both parties to better ensure the following:</p> <ul style="list-style-type: none"> • Persons of suitable integrity, honesty and reputation are being licensed as promoters for professional or public boxing or martial arts events. • The identification and management of potential threats to public safety arising from professional or public boxing or martial arts events. 	South Australian Police	Office for Recreation, Sport and Racing	<p>Information concerning the criminal history and association with any ‘declared organisations’ of any Promoters Licence Applicant for the purposes of conducting a ‘fit and proper person test’.</p> <p>Information concerning upcoming professional or public boxing and martial arts events that have been scheduled.</p>	18 November 2021	Yes
The AMS (Athlete Management System) Access Agreement supports Australian athletes’ performances as they progress through the high-performance system through the sharing of relevant information between athlete support personnel.	SASI	Australian Institute of Sport	Information concerning individual athletes, including health information, performance data, scholarship information, contact details, training loads, etc.	1 June 2021	Yes

Public interest/purpose of data sharing agreement	Data provider	Data recipient	Data description	Date signed	Contains personal data?
The Agreement facilitates research that supports the administration of the Sports Vouchers program and informs future expansions, improvements or targeted promotion of the program	ORSR and DfE	UniSA	Demographic data and well-being derived scale results of students and demographic data of Sports Voucher participants	December 2022	Yes

Public Complaints

Public Interest Disclosures

On two (2) occasions in the reporting period, public interest information has been disclosed to a responsible officer of the Agency under the *Public Interest Disclosure Act 2018*.

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

Number of Public Complaints Reported FY2024–25

Complaint categories	Sub-categories	Example	No. of Complaints
Professional behaviour	Staff attitude	Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency	0
	Staff competency	Failure to action service request, poorly informed decisions, incorrect or incomplete service provided	2
	Staff knowledge	Lack of service-specific knowledge, incomplete or out-of-date knowledge	0
Communication	Communication quality	Inadequate, delayed or absent communication with customer	0
	Confidentiality	Customer's confidentiality or privacy not respected; information shared incorrectly	0
Service delivery	Systems / technology	System offline, inaccessible to customer, incorrect result/information provided, poor system design	0
	Access to services	Service difficult to find, poor location, facilities/environment poor standard, not accessible to customers with disabilities	1
	Process	Processing error, incorrect process used, delay in processing application, process not customer responsive	0
Policy	Policy application	Incorrect policy interpretation, incorrect policy applied, conflicting policy advice given	0
	Policy content	Policy content difficult to understand; policy unreasonable or disadvantages customer	4

Complaint categories	Sub-categories	Example	No. of Complaints
Service quality	Information	Incorrect, incomplete, outdated or inadequate information; not fit for purpose	0
	Access to information	Information difficult to understand, hard to find or difficult to use; not plain English	1
	Timeliness	Lack of staff punctuality, excessive waiting times (outside of service standard), timelines not met	0
	Safety	Maintenance, personal or family safety, duty of care not shown, poor security service/premises, poor cleanliness	8
	Service responsiveness	Service design doesn't meet customer needs, poor service fit with customer expectations	1
Vehicle Use	Driving	Inattentive driving, erratic driving, speeding, mobile usage	2
	Parking	Misuse of disability parking, idling parking, parking across driveway	0
	Usage	Private usage, damage to vehicle, smoking	0
No case to answer	No case to answer	Third party, customer misunderstanding, redirected to another agency, insufficient information to investigate	4
Total			23

Service Improvements

- Sports Vouchers introduced the facility to 'split' vouchers, increased the voucher value and expanded eligible activities
- Funded and constructing a replacement Netball Stadium (in response to prior year complaints and demonstrated need)
- Replacement of the hammer cage in the Mile End Sports Precinct
- Changes to the Agency's casual timesheets to ensure clearer alignment with the relevant Awards
- Removed unauthorised CCTV cameras at Eagle Mountain Bike Park
- Implemented a Part Swapping Position Statement

Compliance Statement

The Agency is compliant with Premier and Cabinet Circular 039 – complaint management in the South Australian public sector	Yes
The Agency has communicated the content of PC 039 and the Agency’s related complaints policies and procedures to employees.	Yes

Appendix: Audited Financial Statements 2024–25